2024

Task Force Workbook
Stakeholder Preparedness Review (SPR)

- **Instructions** -

Please complete the core capabilities **that are applicable to your Task Force**. If your Task Force does not address or take part in a core capability, you do not need to fill out that section.

When answering the questions, Task Forces should bear in mind that THIRA/SPR responses will be used to measure the effectiveness of the HSGP Grants and to prioritize funding projects that will support closing identified capability gaps and sustaining identified capabilities. Accordingly, Task Forces should keep in mind projects that they will be looking to fund in the next grant cycle.

Due date for workbooks is October 31st, 2024

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* - Signifies capability supports a National Priority Area
^ - Signifies capability supports an Enduring Need

Core capabilities supporting National Priority Areas or Enduring Needs:

Core Capability: Infrastructure Systems *^

Remaining Core Capabilities:

Core Capability: Forensics & Attribution

Core Capability: Critical Transportation

Core Capability: Environmental Response/Health & Safety

Core Capability: Fatality Management Services

Core Capability: Fire Management & Suppression

Core Capability: Logistics and Supply Chain Management

Core Capability: Mass Search and Rescue Operations

Core Capability: On Scene Security, Protection & Law Enforcement

Core Capability: Public Health, Healthcare & EMS

Core Capability: Economic Recovery

Core Capability: Health & Social Services

Core Capability: Housing

Core Capability: Natural and Cultural Resources

Appendix A: POETE Gap Rating Scale Rubric

Appendix B: National Priority Areas and Enduring Needs

Appendix C: Functional Areas

Core Capabilities Supporting National Priority Areas or Enduring Needs

Core Capability: Planning

Functional Areas: Continuity Planning, Evaluating and Updating Plans, Including Individuals with Disabilities or Access/Functional Needs, Incorporating Risk Analyses, Integrating Different Plans, Operational Planning, Pre-Incident Planning, Strategic Planning, Whole Community Involvement and Coordination

- How has your Task Force **built** capability in Planning over the last year?

The NWPAERG conducted the following training that increased our Planning capability within the Region.
* 6/15/23 – *AWR-148 Crisis Management for School Based Incidents: Partnering Rural Law Enforcement & Local School Systems* – NWPAERG – 18 students
* 10/15-17/23 – *2023 KEMA Conf.* – Crawford Co. DPS 2 students, Erie Co, DPS 2 students
* 11/8-9/23 – *MGT-404 Sports & Special Events Incident Management* – NWPAERG – 19 students
* 2/27/24 – *G-402 NIMS for Senior Elected Officials* – NWPAERG – 42 students
* 3/5-6/24 – *Homeland Security Exercise & Evaluation Program* – NWPAERG – 12 students
* 5/1/24 – *AWR-362 Flooding Hazards: Science & Preparedness* – CCDPS – 29 students
* 3/25-28/24 – *Court Safety & Security Conference* – Erie Co. Court System – 3 students

- How has your Task Force **lost** capability in Planning over the last year?

- How has your Task Force **sustained** capability in Planning over the last year?

See response above to "How has your Task Force built capability in Planning over last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Planning core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Planning efforts within your Task Force?

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In which POETE areas have you lost, sustained, or built capability with regards to Planning? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each block to indicate your Task Force's preparedness level for each of the POETE elements for the Planning core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	2	4	3

In thinking about the capability target (above) for the PLANNING core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes _X__ No ____
   o If yes, what is it? School districts need to update reunification plans.

   o How does your Task Force plan on closing that gap or sustaining? Assist updating school reunification plans.

➢ Have a gap in **Organization**?   Yes _X__ No ____
   o If yes, what is it. Lack of county and regional staff and the funding for those positions.

   o How does your Task Force plan on closing that gap or sustaining?

   Not able to close the gap due to lack of funding from the federal, state, and county levels.

➢ Have a gap in **Equipment**?   Yes ____ No _X___
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Training**?   Yes _X___ No ____
  ○ If yes, what is it
    ➢ Training on how to Enhance Cybersecurity and to Combat Domestic Violent Extremism.
    ➢ Training on how to develop Emergency Response Plans for events such as school incidents and special large-scale events.
    ➢ Training on how to develop Incident Action Plans (IAPs).
    ➢ Training for schools to update and reunification plans.
  ○ How does your Task Force plan on closing that gap or sustaining?
    ➢ The NWPAERG will support the following training in the next 12 months.
      ✓ 10/20-22/24 2024 – *2024 KEMA Conference* – Crawford Co. DPS 2 attendees, Eri9e Co. DPS 2 attendees, Warren Co. DPS 1 attendee
    ➢ The NWPAERG will attempt to conduct or support the following Training in the next 12 – 30 months.
      ✓ *AWR-347 Climate Adaptation Planning for Emergency Management* – Crawford Co. DPS
      ✓ *AWR-345 Unmanned Aircraft Systems in Disaster Management* – Crawford Co. DPS
      ✓ *2025 KEMA Conference* – Crawford Co. DPS, Erie Co. DPS, Forest Co. DPS, Warren Co. DPS, and City of Erie DPS
      ✓ *2025 IAEM Conference* – Erie Co. DPS
      ✓ *Conduct school reunification planning and operations*

➢ Have a gap in **Exercise**?   Yes _X___ No ____
  ○ If yes, what is it
    ➢ The NWPAERG has identified the following Exercise gaps for this core capability.
      ✓ Practice developing IAPs for real world emergencies & disasters in the Region during Functional and Full-Scale exercises.
      ✓ County Government Buildings need to exercise their plans, training, personnel, and equipment once updated through plan orientation sessions, and table top, functional, and full-scale exercises.
      ✓ Schools need to practice their reunification plans and operations

  ○ How does your Task Force plan on closing that gap or sustaining?
      ✓ The NWPAERG will continue exercising existing plans with multi-agencies and include IAP development in the exercise objectives.

- ✓ County Governments will follow HSEEP and the building block approach to exercises.
- ✓ Schools need to practice their reunification plans and operations

How high of a priority is closing the identified gaps or sustaining the Planning core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the PLANNING core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No

Core Capability: Public Information & Warning:

Functional Areas: Delivering Actionable Guidance, Delivering Alerts and Warnings, Delivering Culturally and Linguistically Appropriate Messaging, Developing Standard Operating Procedures for Public Information, Inclusiveness of the Entire Public, New Communications Tools and Technologies, Protecting Sensitive Information, Public Awareness Campaigns, Traditional Communications Mechanisms

- How has your Task Force **built** capability in Public Information and Warning over the last year?

The NWPAERG conducted the following training in the last 16 months.
* 6/15/23 – *AWR-148 Crisis Management for School Based Incidents: Partnering Rural Law Enforcement & Local School Systems* – NWPAERG – 18 students
* 11/8-9/23 – *MGT-404 Sports & Special Events Incident Management* – NWPAERG – 19 Students
* 4/16-18/24 – *MGT-440 Enhanced Sports & Special Events Incident Management* – NWPAERG – 26 students

- How has your Task Force **lost** capability in Public Information and Warning over the last year?

- How has your Task Force **sustained** capability in Public Information and Warning over the last year?

See above answer to "How has your Task Force built capability in Public Information and Warning over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Public Information and Warning core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Public Information and Warning efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Public Information and Warning? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	X
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Public Information and Warning core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
4	4	4	4	5	4.2

In thinking about the capability target (above) for the PUBLIC INFORMATION AND WARNING core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No _X__
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes ____ No _X__
  ○ If yes, what is it

  ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Equipment**?   Yes ____ No _X__
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

- ➢ Have a gap in **Training**?   Yes __X__ No ____
  - ○ If yes, what is it?
    - ➢ There has been no training for County EMCs and their EOC staffs on how to use the public warning and information systems when NWPAERG wide incidents and events occur.
    - ➢ There has been no training for fire, EMS, and school personnel on how to handle public information during major incidents such as pandemic response, mass fatality, or school shootings.
    - ➢ There has been no training on managing intentional mis-information, etc. in public communication and notifications
  - ○ How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG would like to conduct the following training in the next 12 – 18 months.
      - ✓ EO105 Public Information Basics course
    - ➢ The NWPAERG will look for a course, and host it in the next 12 – 24 months, that teaches "How to Manage Mis-information During Disasters & Major Emergencies".

- ➢ Have a gap in **Exercise**?   Yes __X__ No ____
  - ○ If yes, what is it?
    - ➢ The NWPAERG needs to utilize the public warning and information system in local and Region exercises.
  - ○ How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will include an objective(s) in our exercises conducted in the next 12 – 30 months.

How high of a priority is closing the identified gaps or sustaining the Public Information and Warning core capability for your Task Force?
 It's an Intermediate Priority (Between 1-3 Years)

For the PUBLIC INFORMATION AND WARNING core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Operational Coordination :

Functional Areas: Allocating and Mobilizing Resources, Command/Control/Coordination, Determining Priorities/Objectives/Strategies, EOC Management, Ensuring Continuity of Government and Essential Services, Ensuring Information Flow, Ensuring Unity of Effort, Establishing a Common Operating Picture, Establishing Lines of Communication, Establishing Roles and Responsibilities, NIMS/ICS Compliance, Stakeholder Engagement

- How has your Task Force **built** capability in Operational Coordination over the last year?

The NWPAERG conducted and/or supported the following training in the past 12 -15 months.
- * 6/15/23 – AWR-148 Crisis Management for School Based Incidents: Partnering Rural Law Enforcement & Local School Systems – NWPAERG – 18 Students
- * 11/8-9/23 – MGT-404 Sports & Special Events Incident Management – NWPAERG – 19 Students
- * 2/27/24 – G-402 NIMS for Senior Elected Officials – NWPAERG – 42 Students
- * 3/5-6/24 – Homeland Security Exercise & Evaluation Program – NWPAERG – 12 Students
- * 3/23/24 – G-191 ICS/EOC Interface Workshop – NWPAERG – 13 Students
- * 4/16-18/24 – MGT-440 Enhanced Sports & Special Events Incident Management – NWPAERG – 26 Students

The NWPAERG conducted a Logistical Staging Area – Full-Scale Exercise on August 10, 2024 at the Pennwest University of Pennsylvania at Edinboro, PA. – 24 participants.

- How has your Task Force **lost** capability in Operational Coordination over the last year?

- How has your Task Force **sustained** capability in Operational Coordination over the last year?

See above answer for "How has your Task Force built capability in Operational Coordination over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Operational Coordination core capability.
We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Operational Coordination efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Operational Coordination? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Operational Coordination core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
5	4	4	3	5	4.2

In thinking about the capability target (above) for the OPERATIONAL COORDINATION core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No __X_
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes ____ No _X__
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?   Yes __X__ No ____
  - If yes, what is it?
    - On-going advanced ICS training due to the turnover in personnel and lack of personnel registering for ICS-300 and ICS-400 training.
    - Local resources have difficulty in staffing specific ICS positions critical to managing the Region's Logistics Staging Area when implemented.
    - Local resources still have issues with operating in a formal ICS Structure.
    - Local resources have difficulty working in a Unified Command structure and with outside agencies assisting them.
    - Local Emergency Management Coordinators are lacking training in basic and advanced Emergency Operations Center operation and management.
  - How does your Task Force plan on closing that gap or sustaining?
    - The Region would like to host an ICS-300 and ICS-400 course in one of the counties sponsored by the NWPAERG. The NWPAERG wants to make a strong emphasis on the Incident Command System for a new generation of fire and EMS personnel in Northwest Pennsylvania.
    - The NWPAERG will conduct the following training in the next 6 months.
      - ✓ 10/20-22/24 – *2024 KEMA Conference* – Crawford Co. DPS 2 attendees, Erie Co. DPS 2 attendees, Warren Co. DPS 1 attendee
      - ✓ 11/18-22/24 – *L0967 All-Hazards Logistics Section Chief* – NWPAERG
    - The NWPAERG will attempt to conduct or support the following training in the next 12 – 30 months.
      - ✓ 2025 – *ICS-236 All-Hazards Staging Area Manger* – ECDPS
      - ✓ 2025 – *L/K-2300 Intermediate Emergency Operation Center Functions* – NWPAERG
      - ✓ 2025 – *Emergency Response to Train Derailments*
      - ✓ 2025 – *AWR-345 Unmanned Aircraft Systems in Disaster Management* – Crawford Co. Dept. of Public Safety
      - ✓ 2025 – *G-393 Hazard Mitigation for Emergency Managers* – NWPAERG

- ➢ Have a gap in **Exercise**?   Yes __X___ No ____
  - ○ If yes, what is it?
    - ➢ The NWPAERG needs to conduct annual Drills, Functional, Table-Top and/or Full-Scale exercises of its Logistics Staging Area Plan to ensure the capability to implement the Plan when needed.
    - ➢ The NWPAERG needs to conduct more exercises with multi-discipline/multi-agencies functioning within the Incident Command System.
      - ✓ Utilizing Incident Management Teams to augment local resources.
      - ✓ Utilizing Co. 4 USAR to augment local resources in the exercises .
    - ➢ The NWPAERG needs to conduct at least one Multi-Operational Period exercise.
  - ○ How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will conduct a Regional HazMat Containment Boom Full-Scale Exercise on 9/21/2024 at   Woodcock Lake, 16121 Footpath Way, Meadville, PA.
    - ➢ The NWPA ERG would like to conduct the following exercises in the next 12 to 30 months with multi-discipline/multi-agencies functioning within the Incident Command System.
      - ✓ 11/??/2024 – PEMA Fall Exercise.
      - ✓ 2025 – Logistics Staging Area Functional Exercise – Emergency Resources– Crawford County.
      - ✓ 2025 – Logistical Staging Area Drill – Commodity Operation – Erie County
      - ✓ 2025 – Structural Collapse/ Confined Space Rescue Functional Exercise – USAR Co. 4.
      - ✓ 2026 – Logistics Staging Area Full-Scale Exercise – Emergency Resources – Erie County.
    - ➢ The NWPAERG will attempt to include the public warning and information system objectives in local and   Region exercises.
    - ➢ The NWPAERG will attempt to conduct one exercise with Multiple Operation periods in the next 24 – 36   months.

How high of a priority is closing the identified gaps or sustaining the Operational Coordination core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the OPERATIONAL COORDINATION core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Intelligence & Information Sharing :

Functional Area: Analysis of Intelligence and Information, Continuous Threat Assessment, Developing Reports and Products, Disseminating Intelligence and Information, Establishing Intelligence and Information Requirements, Exploiting and Processing Information, Feedback and Evaluation, Gathering Intelligence, Monitoring Information, Safeguarding Sensitive Information

- How has your Task Force **built** capability in Intelligence & Information Sharing over the last year?

- How has your Task Force **lost** capability in Intelligence & Information Sharing over the last year?

The NWPAERG was unable to support or conduct any training or exercises in the past 12 – 15 months related to Intelligence & Information Sharing.

- How has your Task Force **sustained** capability in Intelligence & Information Sharing over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Intelligence & Information Sharing core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Intelligence & Information Sharing efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Intelligence & Information Sharing? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment			X
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Intelligence & Information Sharing core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
4	4	4	5	5	4.4

In thinking about the capability target (above) for the INTELLIGENCE & INFORMATION SHARING core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No _X__
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes ____ No __X_
   ○ If yes, what is it?

o   How does your Task Force plan on closing that gap or sustaining?

➢   Have a gap in **Equipment**?   Yes ____ No _X__
   o   If yes, what is it?

   o   How does your Task Force plan on closing that gap or sustaining?

➢   Have a gap in **Training**?   Yes _X__ No ____
   o   If yes, what is it?
      ➢   The NWPAERG has not conducted any training in the past 15 months for this core capability.
      ➢   The NWPAERG was supposed to conduct a NWPAERG Info Sharing Conference in June 2024, but had to cancel it.

   o   How does your Task Force plan on closing that gap or sustaining?
      ➢   The NWPAERG will attempt to conduct the NWPAERG Info Sharing Conference in the spring/summer of 2025.

➢   Have a gap in **Exercise**?   Yes _X__ No ____
   o   If yes, what is it?
      ➢   The NWPAERG needs to include the County EOCs when we conduct any form of an exercise within the region.

   o   How does your Task Force plan on closing that gap or sustaining?
      ➢   The NWPAERG will attempt to include County EOC objectives in an exercise in the next 18 – 30 months.

How high of a priority is closing the identified gaps or sustaining the Intelligence & Information Sharing core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the INTELLIGENCE & INFORMATION SHARING core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Interdiction & Disruption :

Functional Areas: Anti-Terrorism Operations, Border Security, CBRNE Detection, CBRNE Render Safe, Deterrent Law Enforcement Presence, Disease Prevention, Financial Disruption, Interdicting Cargo/Conveyances/Persons, Preventing Acquisition of CBRNE, Tactical Law-Enforcement Operations, Tracking and Targeting Terrorists and their Weapons, Wide-area Search and Detection

- How has your Task Force **built** capability in Interdiction & Disruption over the last year?

The NWPAERG supported the following training in the past 12 - 15 months.
  * 6/20-22/23 – Explosive Breaching – Erie PD Bomb 3 students, Erie Co. Sheriff Office 1 student, & Millcreek Twp. PD 1
       student
  *8 10/17-19/23 – IABTI 2023 In-service Training Conf. – Erie PD Bomb – 3 students & Erie Co, Sheriff Office 1 student

Equipment purchased for EPD SWAT to aid in Tactical Law-Enforcement Operations
    The Liberator IV Advanced Single Comm Headset/PTT System
    Night vision monocular and mounts

- How has your Task Force **lost** capability in Interdiction & Disruption over the last year?

- How has your Task Force **sustained** capability in Interdiction & Disruption over the last year?

See above answer for "How has your Task Force built capability in Interdiction & Disruption over the last year?"

The NWPAERG supported multiple Law Enforcement, SWAT, and Bomb training schools during the last 12-15 months.

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Interdiction & Disruption core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Interdiction & Disruption efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Interdiction & Disruption? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment			X
Training		X	
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Interdiction & Disruption core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	4	1	4	3

In thinking about the capability target (above) for the INTERDICTION & DISRUPTION core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes __X_ No ____

- If yes, what is it? ICOR firing circuit and tactical disruptor, impulse disruptors, bamboo lab X10 carbon combo 3D printer. PUS-14 Night Vision. Tethered drone. IFAK Kits

- How does your Task Force plan on closing that gap or sustaining? Purchase equipment

- Have a gap in **Training**?   Yes __X__ No ____
  - If yes, what is it?
    - Law Enforcement officers can only attend training outside of patrol hours causing overtime costs.
    - Bomb Squads need training in rendering under water explosives safe.
    - Law Enforcement resources within the Region need to integrate Bomb training with SWAT training.
    - Some counties have moved forward with Rescue Task Force training for active shooter incidents while other counties have not.
    - Public Safety Drone Pilot course
    - Dynamic access and disablement course to send five technicians to Pittsburgh in April
    - Hostage rescue training
    - FLETC training for marine drivers
  - How does your Task Force plan on closing that gap or sustaining?
    - The NWPAERG will support the following training in the next 12 – 30 months.
      - ✓ 9/25-27/24 – _Alpha-Omega EOD Training_ – Erie PD Bomb 5 students, Erie Co. Sheriff Office 1 student, & Millcreek Twp. PD 1 student
      - ✓ 10/15-17/24 – _2024 International Assoc. of Bomb Technicians and Investigators In-Service Training Conference_ – Erie PD Bomb 6 students, Erie Co. Sheriff Office 1 student, & Millcreek Twp. PD 1 student
    - The NWPAERG plans on supporting the following training in the next 12 – 30 months.
      - ✓ Oct. 2025 – _2025 International Assoc. of Bomb Technicians & Investigators In-Service Training_ – Erie PD Bomb 6 students, Erie Co. Sheriff Office 1 student, & Millcreek Twp. PD 1 student
    - ✓ Response to active threats on a sea vessel.
    - ✓ Responding to and managing active shooter incidents.
    - ✓ Response to under water explosive incidents.
- Have a gap in **Exercise**?   Yes __X__ No ____
  - If yes, what is it?
    - ✓ Lack of time to participate in exercises due to case load and lack of personnel.
    - ✓ Bi-yearly exercises with SWAT, Bomb, and other agencies.
    - ✓ Waterborne law enforcement exercise.

- ✓ Exercises are needed to test the training and equipment for fire and EMS operations in Rescue Task Force to active shooters.
  - ○ How does your Task Force plan on closing that gap or sustaining?
    - ✓ The NWPAERG in the next 18 – 24 months, will attempt to conduct an exercise to test Fire/Rescue/EMS training and equipment during response operations in the Region to active shooters events.
    - ✓ The NWPAERG will support Law Enforcement exercises over the next 12 – 24 months.
    - ✓ The NWPAERG will attempt to conduct an exercise regarding organized crime involving port access and human smuggling.

How high of a priority is closing the identified gaps or sustaining the Interdiction & Disruption core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the INTERDICTION & DISRUPTION core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Screening, Search & Detection :

Functional Areas: Bio surveillance, Chemical and Biological Detection, Electronic Search, Explosives Detection, Laboratory Testing, Locating Terrorists, Physical Investigation, Promoting an Observant Nation, Radiological and Nuclear Detection, Screening, Wide-Area Search

- How has your Task Force **built** capability in Screening, Search & Detection over the last year?

Equipment purchased
>   Dive gear to support the EPD Bomb Squad for underwater searches and inspections
>   Accessories for the EPD Bomb robot to enhance its capabilities were purchased – Decoupler bag and tool magazine.
>   Hazmat detection supplies

- How has your Task Force **lost** capability in Screening, Search & Detection over the last year?

- How has your Task Force **sustained** capability in Screening, Search & Detection over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Screening, Search & Detection core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Screening, Search & Detection efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Screening, Search & Detection? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Screening, Search & Detection core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
4	4	4	4	4	4

In thinking about the capability target (above) for the SCREENING, SEARCH & DETECTION core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No _X__
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?   Yes ____ No _X__
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Exercise**?   Yes ____ No _X__
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

How high of a priority is closing the identified gaps or sustaining the Screening, Search & Detection core capability for your Task Force?
Choose an item from dropdown.

For the SCREENING, SEARCH & DETECTION core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Access Control & Identity Verification :

Functional Areas: Controlling Cyber Access, Controlling Physical Access, Verifying Identity

- How has your Task Force **built** capability in Access Control & Identity Verification over the last year?

Purchasing equipment to secure entry into storage areas where election equipment is held.

- How has your Task Force **lost** capability in Access Control & Identity Verification over the last year?

The NWPAERG has not been able to conduct any training or exercise related to Access Control & Identity Verification in the past 12 months.

- How has your Task Force **sustained** capability in Access Control & Identity Verification over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Access Control & Identity Verification core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Access Control & Identity Verification efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Access Control & Identity Verification? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment			X
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Access Control & Identity Verification core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	5	5	3.8

In thinking about the capability target (above) for the ACCESS CONTROL & IDENTITY VERIFICATION core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes _____ No _X___
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes _____ No __X_
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes _____ No _X___
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?   Yes __X___ No ____
  - If yes, what is it?
    - The NWPAERG needs training in access control and identity verification for use at incidents.
  - How does your Task Force plan on closing that gap or sustaining?
    - The NWPAERG would like to identify and conduct training in rapid tagging systems for access control and on-site identity verification in the next 18 – 30 months.

- Have a gap in **Exercise**?   Yes __**X**___ No ____
  - If yes, what is it?
    - The NWPAERG lacks access control or identity verification at exercises and/or at real world events.
  - How does your Task Force plan on closing that gap or sustaining?
    - The NWPAERG will conduct the following exercise in the next 12 – 15 months.
      - ✓ 2025 – Credentialing & Identification Tagging - Functional Exercise

How high of a priority is closing the identified gaps or sustaining the Access Control & Identity Verification core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the ACCESS CONTROL & IDENTITY VERIFICATION core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Cybersecurity:

Functional Areas: Continuity of Operations for Cyber Systems, Controlling Electronic Access, Detecting Malicious Activity, End-User Awareness, Guidelines/Regulations/Standards, Investigating Malicious Actors, Protective Measures, Securing CIKR and Supervisory Control and Data Acquisition Systems, Sharing Threat Information, Technical Countermeasures

- How has your Task Force **built** capability in Cybersecurity over the last year?

The NWPAERG and the NW PA Region Area Maritime Security Subcommittee conducted the 2024 Cybersecurity Symposium on March 27, 2024 – 47 attendees.
NWPAERG supported attendance by the Erie Co. District Attorney's Office in the *SEC:401 Security Essentials, Network, Endpoint, & Cloud* online course on June/July/August 2024 – 1 student

- How has your Task Force **lost** capability in Cybersecurity over the last year?

- How has your Task Force **sustained** capability in Cybersecurity over the last year?

See above answer for "How has your Task Force built capability in Cybersecurity over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Cybersecurity core capability.
  We Built Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Cybersecurity efforts within your Task Force?

p--In which POETE areas have you lost, sustained, or built capability with regards to Cybersecurity? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning	X		
Organization	X		
Equipment	X		
Training			X
Exercise			X

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Cybersecurity core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
2	2	5	4	5	3.6

In thinking about the capability target (above) for the CYBERSECURITY core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ **Have a gap in Planning?**   **Yes _X__ No ____**
   ○ If yes, what is it? Our cyber subcommittee has not produced a plan to enhance cyber security in the region

   ○ How does your Task Force plan on closing that gap or sustaining?

      Due to limited funds we will rely on CISA to assist in meeting this gap.

➢ Have a gap in **Organization**?   Yes _X__ No ____
   ○ If yes, what is it? The committee does not meet regularly.

   ○ How does your Task Force plan on closing that gap or sustaining?

Involve CISA to facilitate more training, meetings, and exercises.

➤ Have a gap in **Equipment**?   Yes __X_ No ____
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

➤ Have a gap in **Training**?   Yes _X__ No ____
  ○ If yes, what is it?
    ➤ The NWPAERG needs to educate its members and the public on how to protect themselves from Cyber-attacks and how to respond to them.
    ➤ The NWPAERG is lacks training on how to develop Cybersecurity plans.
    ➤ The NWPAERG needs to provide training for agencies in our Region to follow Cybersecurity best practices.
  ○ How does your Task Force plan on closing that gap or sustaining?
    ➤ The NWPAERG will attempt to conduct, in March 2025, a *2025 Cyber Security Symposium* in cooperation with the NWRAMASS.
    ➤ The NWPAERG will support the following courses in the next 12 – 24 months.
      ✓ AX310 Magnet AXIOM Incident Response Examinations – Erie Co. District Attorney Office
    ➤ The NWPAERG will attempt again to conduct the following courses for its members and agencies that do not have the proper resources to protect themselves from cyber-attacks in the next 12 - 30 months.
      ✓ AWR-213 Critical Infrastructure Security and Resilience Awareness
      ✓ AWR-366 Developing Cyber Security Annex for Incident Response
      ✓ AWR-376 Understanding Targeted Cyber Attacks
      ✓ MGT-452 Physical and Cybersecurity for Critical Infrastructures

➤ Have a gap in **Exercise**?   Yes _X__ No ____
  ○ If yes, what is it?
    ✓ The NWPAERG has not been able to test this capability due to a lack of Cybersecurity plans on which to base an exercise.
    ✓ The NWPAERG has never tested the readiness to respond to a cyber-attack entering through a maritime environment; yet the Port of Erie is ranked in the mid-140s among all U.S. Ports.
  ○ How does your Task Force plan on closing that gap or sustaining?
    ➤ The NWPAERG and its Cybersecurity Sub-Committee will attempt to conduct at least one Table-Top Exercise in 2025.

How high of a priority is closing the identified gaps or sustaining the Cybersecurity core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the CYBERSECURITY core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Physical Protective Measures:

Functional Areas: Biosecurity, Border Protection, Identifying and Prioritizing Assets to Protect, Physical Security Measures, Site-Specific and Process-Specific Risk Assessments

- How has your Task Force **built** capability in Physical Protective Measures over the last year?

Only for crowd control with the purchase of barriers

- How has your Task Force **lost** capability in Physical Protective Measures over the last year?

The NWPAERG was unable to conduct any training or exercises in the past 12 months related to Physical Protective Measures.

- How has your Task Force **sustained** capability in Physical Protective Measures over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Physical Protective Measures core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Physical Protective Measures efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Physical Protective Measures? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Physical Protective Measures core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	5	5	3.8

In thinking about the capability target (above) for the Operational Coordination core In thinking about the capability target (above) for the PHYSICAL PROTECTIVE MEASURES core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes _X__ No ____
    - If yes, what is it? Need to have CISA identify gaps in facility plans.

    - How does your Task Force plan on closing that gap or sustaining?

            Utilize CISA and county trained personnel to conduct assessments.

- Have a gap in **Organization**?   Yes _X__ No ____
    - If yes, what is it? Utilize CISA staff and train county staff to conduct assessments.

    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes _X__ No ____
    - If yes, what is it? Depending on the CISA studies, the equipment identified would be a gap.

- How does your Task Force plan on closing that gap or sustaining?

  Due to limited funding, this gap cannot be fulfilled by the Region but perhaps other grants and local entity.

- ➤ Have a gap in **Training**?   Yes __X__ No ____
  - If yes, what is it?
    - ➤ The NWPAERG lacks training on the newest technology for security personnel.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➤ The NWPAERG will support the following training in the next 12months.
      - ✓ 9/25-27/2024 - *Alpha-Omega EOD Training* – EPD Bomb 5, ECSO 1, & MTPD 1
      - ✓ 10/15-17/2024 – *International Assoc. of Bomb Technicians & Investigators 2024 Regional training Conference* – Erie PD Bomb Squad, Erie Co. Sheriff Office, and Millcreek Twp. PD 1
    - ➤ The NWPAERG would like to support the following training in the next 12 – 18 months.
      - ✓ Sept. 2025 – *Alpha-Omega EOD Training* – EPD Bomb 6, Erie Co. Sheriff Office 1, & Millcreek Twp. PD 1
      - ✓ Oct. 2025 – *International Assoc. of Bomb Technicians & Investigators 2024 Regional training Conference* – Erie PD Bomb Squad, Erie Co. Sheriff Office, and Millcreek Twp. PD 1

- ➤ Have a gap in **Exercise**?   Yes __X__ No ____
  - If yes, what is it?
    - ➤ The NWPAERG needs to exercise plans, training, and equipment to ensure operational status.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➤ The NWPAERG will work with local law enforcement agencies to conduct an exercise in the next 18 - 30 months.

How high of a priority is closing the identified gaps or sustaining the Physical Protective Measures core capability for your Task Force?
 It's an Intermediate Priority (Between 1-3 Years)

For the PHYSICAL PROTECTIVE MEASURES core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Risk Management for Protection Programs & Activities:

Functional Areas: Analysis Tools, Data Collection, Incorporating Risk Assessments in Exercise Design, Risk Assessment, Risk Communication, Risk Management Planning

- How has your Task Force **built** capability in Risk Management for Protection Programs & Activities over the last year?

- How has your Task Force **lost** capability in Risk Management for Protection Programs & Activities over the last year?

The NWPAERG has not conducted any training or exercises related to Risk Management Protection Programs & Activities in the past 12 months.

- How has your Task Force **sustained** capability in Risk Management for Protection Programs & Activities over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Risk Management for Protection Programs & Activities core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Risk Management for Protection Programs & Activities efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Risk Management for Protection Programs & Activities? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Risk Management for Protection Programs & Activities core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	5	5	3.8

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No _X___
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes ____ No _X___
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Equipment**?   Yes ____ No __X_
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

- ➤ Have a gap in **Training**?   Yes _<u>X</u>_ No ____
  - ○ If yes, what is it?
    - ➤ The Region has never conducted any training for this core capability.
  - ○ How does your Task Force plan on closing that gap or sustaining?
    - ➤ The NWPAERG will attempt to find and conduct, in the next 18 – 36 months, training on Risk Management for Protective Programs & Activities.

- ➤ Have a gap in **Exercise**?   Yes ____ No _<u>X</u>_
  - ○ If yes, what is it?
  - ○ How does your Task Force plan on closing that gap or sustaining?

How high of a priority is closing the identified gaps or sustaining the Risk Management for Protection Programs & Activities core capability for your Task Force?

It's an Intermediate Priority (Between 1-3 Years)

For the RISK MANAGEMENT FOR PROTECTION PROGRAMS & ACTIVITIES core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Supply Chain Integrity & Security :

Functional Areas: Analysis of Supply Chain Dependencies, Implementing Countermeasures, Implementing Physical Protection, Integrating Security Processes, Verification and Detection

- How has your Task Force **built** capability in Supply Chain Integrity & Security over the last year?

- How has your Task Force **lost** capability in Supply Chain Integrity & Security over the last year?

The NWPAERG was unable to conduct training or exercises in the past 12 months in this core capability.

- How has your Task Force **sustained** capability in Supply Chain Integrity & Security over the last year?

This is not a Task Force key function

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Supply Chain Integrity & Security core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Supply Chain Integrity & Security efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Supply Chain Integrity & Security? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		NA	
Organization		NA	
Equipment		NA	
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Supply Chain Integrity & Security core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
1	1	1	5	5	2.6

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No ____
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes ____ No ____
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Equipment**?   Yes ____ No ____
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

- ➢ Have a gap in **Training**?   Yes __X__ No ____
    - ○ If yes, what is it?
        - ➢ There is a lack of training in this core capability for businesses within the Region.
    - ○ How does your Task Force plan on closing that gap or sustaining?
        - ➢ The NWPAERG will attempt to find and conduct training in the next 18 – 30 months for local business related to this core capability.

- ➢ Have a gap in **Exercise**?   Yes __X__ No ____
    - ○ If yes, what is it?
        - ➢ There is a lack of exercising for businesses to test plans, training, and equipment related to this core capability.
    - ○ How does your Task Force plan on closing that gap or sustaining?
        - ➢ The NWPAERG will attempt to incorporate scenarios into exercises for this core capability over the next 18 – 36 months.

How high of a priority is closing the identified gaps or sustaining the Supply Chain Integrity & Security core capability for your Task Force?
Choose an item from dropdown.

For the SUPPLY CHAIN INTEGRITY & SECURITY core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Community Resilience :

Functional Areas: Broadening the Use of Insurance, Collaborative Planning and Decision-Making, Communication and Outreach, Education and Skill Building, Partnership Building, Understanding the Community

- How has your Task Force **built** capability in Community Resilience over the last year?

The NWPAERG conducted the *G-191 ICS/EOC Interface Workshop* on 3/23/24 – 13 students

- How has your Task Force **lost** capability in Community Resilience over the last year?

- How has your Task Force **sustained** capability in Community Resilience over the last year?

See above answer for "How has your Task Force built capability in Community Resilience over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Community Resilience core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Community Resilience efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Community Resilience? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training			X
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Community Resilience core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	4	5	3.6

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No _X__
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes _X__ No ____
   ○ If yes, what is it? We need staff to be able to conduct outreach to our residents

   ○ How does your Task Force plan on closing that gap or sustaining?

      Due to lack of funding for personnel we are trying to network with agencies to help educate our residents.

➢ Have a gap in **Equipment**?   Yes ____ No _X__
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

- ➢ Have a gap in **Training**?   Yes __X__ No ____
  - ○ If yes, what is it?
    - ➢ The NWPAERG has never conducted any training related to Community Resilience.
    - ➢ Municipalities and HMP stakeholders need education on best mitigation practices.
  - ○ How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will conduct the following training in the next 12 months.
      - ✓ 9/19/2024 – *AWR-228 Community Resilience* course – *Crawford Co. Dept. of Public Safety*
    - ➢ The NWPAERG will attempt to conduct the following training in the next 12 – 24 months.
      - ✓ 2025 – *MGT-343 Disaster Management for Water & Waste Water Utilities* – NWPAERG
      - ✓ 2025 - *MGT-315 Critical Asset Risk Management* - NWPAERG

- ➢ Have a gap in **Exercise**?   Yes __X__ No ____
  - ○ If yes, what is it?
    - ➢ Municipalities and HMP stakeholders need to exercise on best mitigation practices.
  - ○ How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will attempt to work with County Planning Offices to assist municipalities in developing mitigation projects.

How high of a priority is closing the identified gaps or sustaining the Community Resilience core capability for your Task Force? It's an Intermediate Priority (Between 1-3 Years)

For the COMMUNITY RESILIENCE core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Long-Term Vulnerability Reduction:

Functional Areas: Adopting Vulnerability Reduction Standards and Building Codes, Developing Neighborhood Civic Organizations, Incorporating Mitigation Measures into Construction and Development, Individual and Family Preparedness

- How has your Task Force **built** capability in Long Term Vulnerability Reduction over the last year?

- How has your Task Force **lost** capability in Long Term Vulnerability Reduction over the last year?

- How has your Task Force **sustained** capability in Long Term Vulnerability Reduction over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Long Term Vulnerability Reduction core capability.
  This is Not a Task Force Responsibility

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Long Term Vulnerability Reduction efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Long Term Vulnerability Reduction? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning			
Organization			
Equipment			
Training			
Exercise			

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Long Term Vulnerability Reduction core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No ____
  o If yes, what is it?

  o How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes ____ No ____
  o If yes, what is it?

  o How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Equipment**?   Yes ____ No ____
  o If yes, what is it?

  o How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Training**?   Yes ＿＿ No ＿＿
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Exercise**?   Yes ＿＿ No ＿＿
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

How high of a priority is closing the identified gaps or sustaining the Long Term Vulnerability Reduction core capability for your Task Force?
It's Not a Task Force Priority

For the LONG-TERM VULNERABILITY REDUCTION core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   ＿＿＿＿ Yes ＿＿＿＿ No.

Core Capability: Risk & Disaster Resilience Assessment:

Functional Areas: Education and Training, Modeling and Analysis, Obtaining and Sharing Data

- How has your Task Force **built** capability in Risk & Disaster Resilience Assessment over the last year?

- How has your Task Force **lost** capability in Risk & Disaster Resilience Assessment over the last year?

The NWPAERG was unable to conduct training or exercise in the past 12 months for this core capability.

- How has your Task Force **sustained** capability in Risk & Disaster Resilience Assessment over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Risk & Disaster Resilience Assessment core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Risk & Disaster Resilience Assessment efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Long Term Vulnerability Reduction? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization	X		
Equipment		X	
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Risk & Disaster Resilience Assessment core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	2	3	5	5	3.6

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No _X__
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes _X__ No ____
   ○ If yes, what is it? We lack people at the county and regional level.

   ○ How does your Task Force plan on closing that gap or sustaining?

      We are not able to close this gap due to the decrease in federal funding.

➢ Have a gap in **Equipment**?   Yes ____ No _X__
   ○ If yes, what is it?

- How does your Task Force plan on closing that gap or sustaining?
- ➢ Have a gap in **Training**?   Yes __X___ No ____
  - If yes, what is it?
    - ➢ The NWPAERG needs to identify and conduct training in Risk & Disaster Resilience Assessment.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will attempt to find and conduct training in Risk & Disaster Resilience Assessment.

- ➢ Have a gap in **Exercise**?   Yes __X___ No ____
  - If yes, what is it?
    - ➢ The NWPAERG has never conduct an exercise for this core capability.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will attempt to include this core capability in an exercise in the next 18 - 36 months.

How high of a priority is closing the identified gaps or sustaining the Supply Chain Integrity & Security core capability for your Task Force?

It's an Intermediate Priority (Between 1-3 Years)

For the RISK & DISASTER RESILIENCE ASSESSMENT core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____

Core Capability: Threats & Hazards Identification:

Functional Areas: Data Collection and Sharing, Estimating Frequency and Magnitude, Modeling and Analysis, Stakeholder Collaboration/Coordination

- How has your Task Force **built** capability in Threats & Hazards Identification over the last year?

- How has your Task Force **lost** capability in Threats & Hazards Identification over the last year?

The NWPAERG was unable to conduct any training in this Core Capability – Threats & Hazard Identification.

- How has your Task Force **sustained** capability in Threats & Hazards Identification over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Threats & Hazards Identification core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Threats & Hazards Identification efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Threats & Hazards Identification? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Threats & Hazards Identification core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	3	3	3

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No _X___
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes ____ No _X___
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Equipment**?   Yes _X___ No ____
   ○ If yes, what is it? WebEOC is not as functional as Knowledge Center was.

   ○ How does your Task Force plan on closing that gap or sustaining?

This gap needs to be filled by PEMA. We have reverted to using Excel spreadsheets that are not sharable in real time to our public safety partners. We have yet to have the CAD to WebEOC bridge completed for notifications of events in our counties.

- Have a gap in **Training**?   Yes __X___ No ____
  - If yes, what is it?
    - ➢ The NWPAERG needs to conduct training to incorporate FEMA Community Lifelines into plans, operations, and reports.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will continue to incorporate Community Lifelines into all aspects of Emergency Management training.

- ➢ Have a gap in **Exercise**?   Yes ___X_ No ____
  - If yes, what is it? Need to exercise school and test response to train incidents
  - How does your Task Force plan on closing that gap or sustaining?

Conduct exercise involving schools and train derailments.

How high of a priority is closing the identified gaps or sustaining the Threats & Hazards Identification core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the THREATS & HAZARDS IDENTIFICATION core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Mass Care Services:

Functional Areas: Ensuring Access, Family Reunification, Feeding, Hydration, Pets, Relocation Assistance, Resource Distribution, Sheltering

- How has your Task Force **built** capability in Mass Care Services over the last year?

American Red Cross conducted an exercise in the Region in which all county EMA coordinators and staff participated in.

- How has your Task Force **lost** capability in Mass Care Services over the last year?

American Red Cross has lost personnel, leadership positions, and restructured in our Region

- How has your Task Force **sustained** capability in Mass Care Services over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Mass Care Services core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Mass Care Services efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Mass Care Services? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization	X		
Equipment	X		
Training		X	
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Mass Care Services core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
4	2	3	4	4	3.4

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➤ Have a gap in **Planning**?   Yes ____ No __X_
  ○ If yes, what is it?

  ○ How does your Task Force plan on closing that gap or sustaining?

➤ Have a gap in **Organization**?   Yes _X__ No ____
  ○ If yes, what is it? There is a lack of staff and volunteers at all NGO and government agencies

- o How does your Task Force plan on closing that gap or sustaining?

    Due to the decrease in funding, staff are stretched thin.

- ➢ Have a gap in **Equipment**?   Yes ____ No _X__
    - o If yes, what is it?

    - o How does your Task Force plan on closing that gap or sustaining?

- ➢ Have a gap in **Training**?   Yes ____ No _X__
    - o If yes, what is it?
    - o How does your Task Force plan on closing that gap or sustaining?

- ➢ Have a gap in **Exercise**?   Yes ____ No _X__
    - o If yes, what is it?
    - o How does your Task Force plan on closing that gap or sustaining?

How high of a priority is closing the identified gaps or sustaining the Mass Care Services core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the MASS CARE SERVICES core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Operational Communications :

Functional Areas: Communication Between Responders and the Affected Population, Data Communications, Interoperable Communications Between Responders, Re-Establishing Communications Infrastructure, Re-Establishing Critical Information Networks, Voice Communications

- How has your Task Force **built** capability in Operational Communications over the last year?

The NWPAERG conducted the following training in the past 12 months.
     * 6/15/23 – AWR-148 Crisis Management for School Based Incidents: Partnering Rural Law Enforcement & Local
               School Systems – NWPAERG – 18 students
     * 11/8-9/23 – MGT-404 Sports & Special Events Incident Management – NWPAERG – 19 students
     * 2/27/24 – G-402 NIMS for Senior Elected Officials – NWPAERG – 42 Students
     * 3/5-6/24 – Homeland Security Exercise & Evaluation Program – NWPAERG – 12 students
     * 3/23/24 – G-191 ICS/EOC Interface Workshop – NWPAERG – 13 students
     * 4/16-18/24 – MGT-440 Enhanced Sports & Special Events Incident Management – NWPAERG – 26 Students
The NWPAERG conducted a Region Logistics Staging Area – Full-Scale Exercise on August 10, 2024 at Pennwest University of Pennsylvania at Edinboro, PA.
The NWPAERG was able to purchase a few additional P-25 radios to aid in Interoperable Communications with First Responders

- How has your Task Force **lost** capability in Operational Communications over the last year?

- How has your Task Force **sustained** capability in Operational Communications over the last year?

See above response for "How has your Task Force built capability in Operational Communications over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Operational Communications core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Operational Communications efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Operational Communications? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	X
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Operational Communications core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	4	5	3.6

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes _X___ No ____
   ○ If yes, what is it? Our region needs to update their interoperability community plan since the state moved to P25 and two of the four counties switched to P25.

   ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes ____ No _X__
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Equipment**?   Yes __X_ No ____

- o If yes, what is it? The Regional Cell on Wheels needs to be updated with P25 capabilities

- o How does your Task Force plan on closing that gap or sustaining? Purchase equipment

- ➢ Have a gap in **Training**?   Yes __X__ No ____
  - o If yes, what is it?
    - ➢ The NWPAERG has identified the following gaps in Operational Communication training.
      - ✓ Training on how to set-up and use of the Region's "Communications on Wheels" (COW).
      - ✓ Operational training for the new P-25 radios.
      - ✓ Training on the radio system for public safety agencies is needed.
  - o How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG's Communications sub-committee has a plan to update and add communications on of the Region's "Communications on Wheels" (COW). With that in mind the Region plans to conduct training on all the areas listed as gaps in the next 18 – 30 months.

- ➢ Have a gap in **Exercise**?   Yes __X__ No ____
  - o If yes, what is it?
    - ➢ The Region needs to practice using the COW, WebEOC, & the new P-25 radios.
    - ➢ The Region needs to practice establishing a communications plan (ICS-205 & ICS-205A) for incidents.
  - o How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will conduct a Regional HazMat Containment Boom Full-Scale Exercise on 9/21/2024 at Woodcock Lake, 16121 Footpath Way, Meadville, PA. Operational communications will be incorporated into the exercise.
    - ➢ The NWPAERG will attempt to incorporate radio communication operations into other exercises.
    - ➢ The NWPAERG will conduct a Logistics Staging Area Table-Top Exercise in the Region in next 12 - 18 months to test the Region's LSA Plan.
      - ✓ One objective will test the Region's ability to establish a communications system and a communications plan for the Logistics Staging Area operations.
    - ➢ The NWPAERG will conduct a Logistics Staging Area Full-Scale exercise in the 12 – 24 months.
      - ✓ One objective will test the Region's ability to establish a communications system and a communications plan for the Logistics Staging Area operations.

How high of a priority is closing the identified gaps or sustaining the Operational Communications core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the OPERATIONAL COMMUNICATIONS core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

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Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Situational Assessment :

Functional Areas: Analyzing Information, Assessing Hazard Impacts, Delivering Situation Reports, Stakeholder Engagement, Tracking Response Activities

- How has your Task Force **built** capability in Situational Assessment over the last year?

The NWPAERG conducted the following training in the past 12 months.
    * 5/1/24 – AWR-362 Flooding Hazards: Science & Preparedness – CCDPS – 29 students
    * 11/8-9/23 – MGT-404 Sports & Special Events Incident Management – NWPAERG – 19 Students
    * 2/27/24 – G-402 NIMS for Senior Elected Officials – NWPAERG – 42 Students
    * 3/5-6/24 – Homeland Security Exercise & Evaluation Program – NWPAERG – 12 Students
    * 3/23/24 – G-191 ICS/EOC Interface Workshop – NWPAERG – 13 Students
    * 4/16-18/24 – MGT-440 Enhanced Sports & Special Events Incident Management – NWPAERG – 26 Students

- How has your Task Force **lost** capability in Situational Assessment over the last year?

- How has your Task Force **sustained** capability in Situational Assessment over the last year?

See above answer for "How has your Task Force built capability in Situational Assessment over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Situational Assessment core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Situational Assessment efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Situational Assessment? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Situational Assessment core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	4	3	4	4	4.2

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➤ Have a gap in **Planning**?   Yes _X__ No ____
   ○ If yes, what is it? Nee to update interoperability plan

   ○ How does your Task Force plan on closing that gap or sustaining?

   Funds are tight but maybe the state can assist in updating our plan.

➤ Have a gap in **Organization**?   Yes ____ No _X__
   ○ If yes, what is it?

   ○ How does your Task Force plan on closing that gap or sustaining?

➤ Have a gap in **Equipment**?   Yes _X__ No ____
   ○ If yes, what is it?
   Upgrade equipment to achieve interoperability.

- How does your Task Force plan on closing that gap or sustaining?

  Purchase equipment to achieve interoperability

- ➢ Have a gap in **Training**?   Yes __X__ No ____
  - If yes, what is it?
    - ➢ The NWPAERG has identified the following gaps for Situational Awareness.
      - ✓ Lack of using Situational Awareness to make appropriate decisions.
      - ✓ Lack of proficiency in the use of the Community Lifelines Situational Assessment Board and the process for decision making.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will attempt to conduct the following training in the next 12–30 months.
      - ✓ 2024/2025 – *MGT-391 Crisis Management Affecting Institutions of Higher Education*
      - ✓ Additional training in the use of the *Community Lifelines Situational Assessment Board* and process

- ➢ Have a gap in **Exercise**?   Yes __X__ No ____
  - If yes, what is it?
    - ➢ The NWPAERG will support attendance at the *2024 KEMA Conference* at the Blair County Convention Center in Altoona, PA on October 10-22, 2024.
    - ➢ The NWPAERG has identified the following gaps in Situational Awareness.
      - ✓ Lack of situational awareness is not included in any exercise conducted in the Region.
      - ✓ Need to exercise Community Lifeline usage.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will attempt to add a situational awareness and Community Lifeline objectives to future Region exercises.

ow high of a priority is closing the identified gaps or sustaining the Situational Assessment core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the SITUATIONAL ASSESSMENT core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Infrastructure Systems :

Functional Areas: Communications Systems, Dams and Flood Control, Food Production and Delivery, Government Facilities, Heating Fuel Provision, Hospitals, Infrastructure Site Assessments, Power Restoration, Public Recreation Facilities, Public Safety Facilities, Sanitation, Transportation Infrastructure, Water Treatment and Provision

- How has your Task Force **built** capability in Infrastructure Systems over the last year?

- How has your Task Force **lost** capability in Infrastructure Systems over the last year?

The NWPAERG was unable to conduct any training or exercises related to this core capability.

- How has your Task Force **sustained** capability in Infrastructure Systems over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Infrastructure Systems core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Infrastructure Systems efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Infrastructure Systems? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Infrastructure Systems core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	5	5	3.8

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➢ Have a gap in **Planning**?   Yes ____ No _X__
    o If yes, what is it?

    o How does your Task Force plan on closing that gap or sustaining?

➢ Have a gap in **Organization**?   Yes _X__ No ____
    o If yes, what is it? Need CISA and county staff to conduct assessments.

    o How does your Task Force plan on closing that gap or sustaining?

        Utilize CISA and train county EMA staff to conduct assessments.

➢ Have a gap in **Equipment**?   Yes _X__ No ____
    o If yes, what is it? Gaps will be identified in the assessments.

- How does your Task Force plan on closing that gap or sustaining?

    Due to limited funding, the Task Force is not able to fund many projects. Other grants and facility funds will be needed.

- ➤ Have a gap in **Training**?   Yes __X__ No ____
  - If yes, what is it?
    - ➤ The NWPAERG has identified that there exists a lack of training in continuity of operations and infrastructure disaster management.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➤ The NWPAERG will attempt to conduct the following infrastructure training in the next 12-24 months.
      - ✓ *MGT-315 Critical Asset Risk Management*
      - ✓ *MGT-343 Disaster Management for Water and Waste Water Utilities*. We will invite the water and wastewater utility companies in NW Pennsylvania to this class

- ➤ Have a gap in **Exercise**?   Yes __X__ No ____
  - If yes, what is it?
    - ➤ The NWPAERG has never conducted an exercise based on infrastructure disruption.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➤ The NWPAERG will attempt to incorporate infrastructure disruption into exercises in the next 12 – 36 months.
    - ➤ The NWPAERG would like to conduct a Table-Top Exercise with one or more water utility company in the Region after they have completed the MGT-343 Disaster Management for Water and Waste Water Utilities course to build relationships and verify their plan.

How high of a priority is closing the identified gaps or sustaining the Infrastructure Systems core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the INFRASTRUCTURE SYSTEMS core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

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Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Remaining Core Capabilities

Core Capability: Forensics & Attribution:

Functional Areas: Assessing Terrorist Capabilities, Attribution Assessments, Biometrics Analysis, CBRNE Material Analysis, Crime Scene Preservation and Exploitation, Digital Media and Network Exploitation, Evidence Collection, Forensic Analysis, Terrorist Investigations

- How has your Task Force **built** capability in Forensics & Attribution over the last year?

> Faraday Bags have been supplied to most law enforcement agency's for evidence collection and crime scene preservation.

- How has your Task Force **lost** capability in Forensics & Attribution over the last year?

- How has your Task Force **sustained** capability in Forensics & Attribution over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Forensics & Attribution core capability.
  This is Not a Task Force Responsibility

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Forensics & Attribution efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Forensics & Attribution? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning			
Organization			
Equipment			
Training			
Exercise			

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Forensics & Attribution core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No ____
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No ____
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- ➢ Have a gap in **Equipment**?   Yes ____ No ____
  - ○ If yes, what is it?
  - ○ How does your Task Force plan on closing that gap or sustaining?

- ➢ Have a gap in **Training**?   Yes ____ No ____
  - ○ If yes, what is it?
  - ○ How does your Task Force plan on closing that gap or sustaining?

- ➢ Have a gap in **Exercise**?   Yes ____ No ____
  - ○ If yes, what is it?
  - ○ How does your Task Force plan on closing that gap or sustaining?

How high of a priority is closing the identified gaps or sustaining the Forensics & Attribution core capability for your Task Force?

It's Not a Task Force Priority

For the FORENSICS & ATTRIBUTION core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No

Core Capability: Critical Transportation:

Functional Areas: Airspace Management, Debris Removal, Delivery of Response Assets, Establishing Access, Evacuation, Reentering Affected Area, Transportation Safety and Condition Assessments

- How has your Task Force **built** capability in Critical Transportation over the last year?

- How has your Task Force **lost** capability in Critical Transportation over the last year?

- How has your Task Force **sustained** capability in Critical Transportation over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Critical Transportation core capability.
  This is Not a Task Force Responsibility

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Critical Transportation efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Critical Transportation? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization	X		
Equipment	X		
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Critical Transportation core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	3	3	3

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

➤ Have a gap in **Planning**?   Yes _X__ No ____
   ○ If yes, what is it? Need to update the Regional Area Maritime Security Plan
   ○ How does your Task Force plan on closing that gap or sustaining? Partner with the AMS committee to accomplish

➤ Have a gap in **Organization**?   Yes _X__ No ____
   ○ If yes, what is it? Not enough people and time to accomplish.
   ○ How does your Task Force plan on closing that gap or sustaining? Conduct more joint ERG and AMS meetings to reduce duplication of efforts and maximize on personnel at all levels of government.

➤ Have a gap in **Equipment**?   Yes _X__ No ____
   ○ If yes, what is it?
   ○ How does your Task Force plan on closing that gap or sustaining?

- ➢ Have a gap in **Training**?   Yes __X__ No ____
  - ○ If yes, what is it?
    - ➢ The NWPAERG has again identified that there are very limited maritime to landside training opportunities, e.g. firefighting and medical.
  - ○ How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will continue to collaborate and communicate as well as funding training opportunities between maritime and landside response agencies.

- • Have a gap in **Exercise**?   Yes __X__ No ____
  - ○ If yes, what is it?
    - ➢ NWPAERG has identified that there are very limited maritime to landside exercises planned and held to improve readiness for certain scenarios such as firefighting and medical emergencies.
  - ○ How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will continue collaboration and communication as well as funding exercises between maritime and landside response agencies.

How high of a priority is closing the identified gaps or sustaining the Critical Transportation core capability for your Task Force?
It's Not a Task Force Priority

For the CRITICAL TRANSPORTATION core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Environmental Response/Health & Safety:

Functional Areas: Debris Removal, Decontamination, Environmental Impact Analysis, Hazardous Material Clean-Up, Health and Safety Monitoring and Assessment, Predictive Modeling, Responder Safety, Survivor Safety and Assistance

- How has your Task Force **built** capability in Environmental Response/Health & Safety over the last year?

The NWPAERG supported Crawford Co. DPS in conducting the *AWR-362 Flooding Hazards: Science & Preparedness* course on 5/1/2024 - 29 Students.
ERG hosted a hazardous materials containment boom training and exercise with federal, state, county, and local responders.

- How has your Task Force **lost** capability in Environmental Response/Health & Safety over the last year?

- How has your Task Force **sustained** capability in Environmental Response/Health & Safety over the last year?

See above answer for "How has your Task Force built capability in Environmental Response/Health & Safety over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Environmental Response/Health & Safety core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Environmental Response/Health & Safety efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Environmental Response/Health & Safety? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training			X
Exercise			X

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Environmental Response/Health & Safety core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	4	5	3.6

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes _X__ No ____
  - If yes, what is it? The State Fire Academy changed the HazMat Curriculum to IFSTA.

  - How does your Task Force plan on closing that gap or sustaining? Purchase IFSTA HazMat Student Books for each county to be loaned out to students during the class.

- Have a gap in **Organization**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes _x__ No ____
  - If yes, what is it?
        HazMat Testing equipment

- How does your Task Force plan on closing that gap or sustaining?
    Purchase testing equipment.

- Have a gap in **Training**?   Yes __X__ No ____
    - If yes, what is it?
        - ➢ The NWPAERG is lacking the following training.
            - ✓ HazMat Technician training; basic and refresher
            - ✓ HAZWOPER training for newer staff
            - ✓ ICS-300 for HazMat Response Teams and Environmental Staff
    - How does your Task Force plan on closing that gap or sustaining?
        - ➢ The NWPAERG would like to conduct the following training in the next 18 – 30 months.
            - ✓ A regional HazMat Technician refresher course.
            - ✓ *ICS-300 Intermediate ICS for Command & General Staff*.
            - ✓ A *HAZWOPER* course.

- Have a gap in **Exercise**?   Yes __X__ No ____
    - If yes, what is it?
        - ➢ The NWPAERG has not exercised any plans at chemical facilities within the Region with public safety agencies.
        - ➢ The NWPAERG has not exercised with the Erie County HazMat Team nor the contracted teams supporting the Region's counties in the past five years.
    - How does your Task Force plan on closing that gap or sustaining?
        - ➢ The NWPAERG will conduct a Regional HazMat Containment Boom Full-Scale Exercise at Woodcock Lake, 16121 Footpath Way, Meadville, PA 16335.
        - ➢ The NWPAERG will attempt to conduct a drill or functional exercise with a chemical facility in the Region utilizing one of the HazMat Teams in the Region in the next 18 – 30 months.

How high of a priority is closing the identified gaps or sustaining the Environmental Response/Health & Safety core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the ENVIRONMENTAL RESPONSE/HEALTH & SAFETY core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Fatality Management Services :

Functional Areas: Bereavement Counseling, Body Recovery, Family Reunification, Mortuary Services, Victim Identification

- How has your Task Force **built** capability in Fatality Management Services over the last year?

- How has your Task Force **lost** capability in Fatality Management Services over the last year?

The NWPAERG has not been able to conduct training or exercises related to this Core Capability in the past 12 months.

- How has your Task Force **sustained** capability in Fatality Management Services over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Fatality Management Services core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Fatality Management Services efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Fatality Management Services? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Fatality Management Services core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	5	5	3.8

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No __X_
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?   Yes _X__ No ____
    - If yes, what is it?
        - Most courses are held in central or eastern Pennsylvania.
        - The continuing educational hours have increased for the county coroners and their staff.
    - How does your Task Force plan on closing that gap or sustaining?
        - The NWPAERG would like to host a course within in the region in the next 18 - 30 months for Coroners, their staff, and public safety agencies.

- Have a gap in **Exercise**?   Yes _X__ No ____
    - If yes, what is it?
        - The Region's Mass Casualty and Fatality Plan has not been exercised in several years.
    - How does your Task Force plan on closing that gap or sustaining?
        - The NWPAERG would like to conduct a Mass Fatality Management Tabletop Exercise in cooperation with the Northern Tier Healthcare Coalition in the next 12 – 24 months involving the four county coroners as well as health and medical personnel in the Region to test the Region's Mass Casualty Plans at each county level.

How high of a priority is closing the identified gaps or sustaining the Fatality Management Services core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the FATALITY MANAGEMENT SERVICES core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Fire Management & Suppression :

Functional Areas: Extended Attack Firefighting, Initial Attack Firefighting, Specialized Firefighting, Structural Firefighting, Wildland Firefighting

- How has your Task Force **built** capability in Fire Suppression & Management over the last year?

The NWPAERG supported the Crawford County Dept. of Public Safety and the Vernon Central Hose Co. on Sept. 23 & 24, 2023 in conducting the *Aircraft Rescue Fire Fighting for Structural Firefighters* course – 21 Students.

- How has your Task Force **lost** capability in Fire Suppression & Management over the last year?

There are fewer trained and qualified first responders in the region.

- How has your Task Force **sustained** capability in Fire Suppression & Management over the last year?

See above answer for "How has your Task Force built capability in Fire Suppression & Management over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Fire Suppression & Management core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Fire Suppression & Management efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Fire Suppression & Management? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization	X		
Equipment		X	
Training		X	
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Fire Suppression & Management core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	1	3	3	3	2.6

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes _X__ No ____
  - If yes, what is it? The region lacks volunteer first responders and lack the funding to pay for full-time first responders

  - How does your Task Force plan on closing that gap or sustaining?

    To close the gap, it takes municipal, state, and federal levels of government to correct.

- Have a gap in **Equipment**?   Yes ____ No _X__
  - If yes, what is it? Need SCUBA equipment, regulators BC's dry suits

- How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?   Yes __X__ No ____
  - If yes, what is it?
    - ➢ The NWPAERG has identified that scheduled courses are frequently cancelled because student enrollment does not meet minimum course requirements.
    - ➢ The NWPAERG has identified the following gaps in training for this core capability.
      - ✓ Marine firefighting skills are lacking in many public safety agencies operating along the Lake Erie shoreline and around the Allegheny Reservoir in Warren County.
      - ✓ Need to coordinate Fire Leadership Courses within the Region.
      - ✓ Managing Emergency Response to Train Derailments.
      - ✓ Elevator rescue training
      - ✓ Firefighting shipboard training
  - How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will conduct the – *L-0967 – All-Hazards Logistics Section Chief* course on November 18 – 22, 2024 at the Erie Co. DPS.
    - ➢ The NWPAERG will attempt to conduct the following training for the fire service managers as well as for all management of emergency services.
      - ✓ *ICS-300 Intermediate ICS for Expanding Incidents*
      - ✓ *ICS-400 Advanced ICS for Command & General staff, Complex Incidents, & MACS*
      - ✓ *Staging Area Manager*
    - ➢ The NWPAERG will explore other management courses that are available and attempt to provide some of them 18 – 30 months.
    - ➢ The NWPAERG will support additional marine firefighting courses in the region.
    - ➢ The NWPAERG will conduct or support training in responding to Train Derailments.
    - ➢ The NWPAERG will work with the Office of the State Fire Commissioner to host regional Fire Leadership Courses and seminars.

- Have a gap in **Exercise**?   Yes ____ No __X__
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

How high of a priority is closing the identified gaps or sustaining the Fire Suppression & Management core capability for your Task Force?
It's an Intermediate Priority (Between 1-3 Years)

For the FIRE SUPPRESSION & MANAGEMENT core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Logistics and Supply Chain Management :

Functional Areas: Access to Community Staples, Donation Management, Emergency Power Provision, Fuel Support, Private Resources, Resource Delivery, Resource Management, Resource Tracking, Supply Chain Restoration, Volunteer Management

- How has your Task Force **built** capability in Logistics and Supply Chain Management over the last year?

The NWPAERG conducted a *Logistics Staging Area – Full-Scale Exercise on August 10, 2024 at the Pennwest University at Edinboro*.

- How has your Task Force **lost** capability in Logistics and Supply Chain Management over the last year?

- How has your Task Force **sustained** capability in Logistics and Supply Chain Management over the last year?

See above answer for "How has your Task Force built capability in Logistics and Supply Chain management over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Logistics and Supply Chain Management core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Logistics and Supply Chain Management efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Logistics and Supply Chain Management? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Logistics and Supply Chain Management core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
4	4	4	4	4	4

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes _____ No _X___
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes _X___ No _____
  - If yes, what is it?
    - ➤ The cadre of logistics staging area (LSA) members that have taken training in the county and region have decreased drastically due to turn-over.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➤ The NWPAERG will continue to work closely with the counties and Erie city to recruit new people to join the LSA Team to fill personnel gaps and take LSA training.

- Have a gap in **Equipment**?   Yes ____ No _X__
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?   Yes _X__ No ____
  - If yes, what is it?
    - Ongoing LSA Team training is needed as new LSA members are identified.
    - Position-specific logistics training courses are needed.
  - How does your Task Force plan on closing that gap or sustaining?
    - The NWPAERG will conduct the following Logistics Position Specific training in the next 12 months.
      - ✓ 11/18-22/2024 – *L-967 All-Hazards Logistics Section Chief* course.
    - The NWPAERG would like to conduct the following training in the next 18 – 36 months.
      - ✓ *Staging Area Manager* course.
      - ✓ *Supply Unit Leader* course.
      - ✓ *Facility Unit Leader* course.
      - ✓ *L-8540 Basic Interagency Logistics Seminar*.
      - ✓ *MGT-447 Managing Food Emergencies: Strategies for a Community Response.*

- Have a gap in **Exercise**?   Yes _X__ No ____
  - If yes, what is it?
    - The NW PA ERG has identified the following exercise shortfalls due to a turn-over in personnel.
      - ✓ Exercises for Commodity Logistics Staging Areas.
      - ✓ Exercises for combined Commodity & Emergency Response Logistics Staging Areas in Erie and Crawford counties.
  - How does your Task Force plan on closing that gap or sustaining?
    - The NWPAERG will conduct the following exercises in the next 6 – 18 months.
      - ✓ Emergency Response Logistics Staging Area – Table-top Exercise – Crawford Co. Dept. of Public Safety.
      - ✓ Emergency Response Logistics Staging Area – Functional Exercise – Crawford Co. Fair Grounds (LSA Site).
    - The NWPAERG will attempt to conduct a Commodities LSA Table-Top exercise in the next 24 months.
    - The NPAERG will attempt to conduct a Combined Commodities/Emergency Response LSA Table-Top exercise in the next 24 – 36 months.

How high of a priority is closing the identified gaps or sustaining the Logistics and Supply Chain Management core capability for your Task Force?
 It's an Intermediate Priority (Between 1-3 Years)

For the LOGISTICS AND SUPPLY CHAIN MANAGEMENT core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Mass Search and Rescue Operations :

Functional Areas: Community-Based Search and Rescue Support, Rescue Operations, Search Operations, Specialized Operations, Synchronizing Operations

- How has your Task Force **built** capability in Mass Search & Rescue Operations over the last year?

The NWPAERG supported the following training in the past 12 months.
- * 3/23 - 5/5/24 – Rope Rescue Awareness, Operations & technician Prep – USAR Co.4 – 9 Students
- * 6/16-22/24 – International Assoc. of Water Rescue Professionals 2024 Training Conference – Lake City FD – 2 Students

Search and rescue supplies have been purchased for various water rescue, dive, WSAR teams, and USAR, which includes the following as well as miscellaneous supplies;
- Search Cameras
- SCUBA gear
- Rope
- Rebar Cutters
- Phone charging stations
- Night vision equipment
- PPE for searchers/rescuers
- Medical Supplies

- How has your Task Force **lost** capability in Mass Search & Rescue Operations over the last year?

- How has your Task Force **sustained** capability in Mass Search & Rescue Operations over the last year?

See above answer for "How has your Task Force built capability in Mass Search & Rescue Operations over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the in Mass Search & Rescue Operations core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Mass Search & Rescue Operations efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Mass Search and Rescue Operations? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment			X
Training		X	X
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the in Mass Search & Rescue Operations core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
4	4	3	3	4	4.2

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No _X__
  - If yes, what is it?

- How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes _X__ No ____
  - If yes, what is it? See list of equipment

  - How does your Task Force plan on closing that gap or sustaining?

    Purchase needed equipment for typed teams

- Have a gap in **Training**?   Yes _X__ No ____
  - If yes, what is it?
    - The NWPAERG will continue to support USAR Co. 4 in conducting identified core courses that team members need to complete to bring the Team to the Type 3 level. These include; Trench Rescue, Structural Collapse Rescue, Delsar Listening Systems, Delsar Search Camera Systems, USAR Rescue Technician with Special Rescue, and Medical Specialist.
    - There is a need for water search & rescue training.
    - On-going training in search software and basic searching is needed.
    - Crawford County would like to host in 2025 or 2026 the following courses.
      - ✓ Penn State _Agriculture Rescue_ – 16 hour
      - ✓ _Aircraft Crash Fire Rescue_ for the Titusville Airport
  - How does your Task Force plan on closing that gap or sustaining?
    - The Region plans to support the following training in the next 12-18 months for USAR Co. 4.
      - ✓ 10/5-27/24 – _Confined Space Rescue Awareness, Operations, & Technician_
      - ✓ 2025 – _Structural Collapse Awareness/Operations/Technician_
      - ✓ 2025 - _Trench Rescue – Awareness, Operations, & Technician_
      - ✓ 2025 – _Delsar Search Cameras_ training
      - ✓ 2025 – _Delsar Listening Systems_ training
    - NWPAERG will continue to support USAR Co. 4 training needed to secure certification as a Type 3 USAR team.
    - The NWPAERG will support the following training in the next 12 – 30 months for other Public safety agencies in the Region.
      - ✓ _Agriculture Rescue_ course – Crawford Co. Dept. of Public Safety
      - ✓ _Aircraft Crash Fire Rescue_ course – Titusville Airport
      - ✓ _Grain Bin Rescue – Operations_ – Townville Vol. Fire Dept.

- Have a gap in **Exercise**?   Yes __X__ No ____
  - If yes, what is it?
    - Some public safety agencies are not fluent in search techniques.
    - NWPAERG's USAR Co. 4 needs to continue to conduct monthly skill enhancement drills for team members to maintain and improve the skills they have learned during training leading to meeting USAR Type 3 requirements.
    - NWPAERG USAR Co. 4 needs to conduct Functional exercises to enhance the training they are receiving.
  - How does your Task Force plan on closing that gap or sustaining?
    - Once USAR Co. 4 is trained and certified, NWPAERG will conduct exercises to test plans, personnel, equipment, and training.
    - The NWPAERG will continue to support USAR Co. 4's effort to conduct monthly skill enhancement drills for team members to maintain and improve skills they have learned during training leading to meeting USAR Type 3 requirements.
    - The NWPAERG will support USAR Co.4 in conducting a Functional exercise involving response to a structural collapse scenario in the next 12 – 24 months.
    - The NWPAERG will try to support the _16-hour Agriculture Rescue_ Course from Penn State Extension Office.

How high of a priority is closing the identified gaps or sustaining the in Mass Search & Rescue Operations core capability for your Task Force?
 It's an Intermediate Priority (Between 1-3 Years)

For the MASS SEARCH & RESCUE OPERATIONS core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? Yes _____ No _____

Core Capability: On Scene Security, Protection & Law Enforcement :
Functional Areas: Law Enforcement, Protecting Response Personnel, Securing Disaster Areas

- How has your Task Force **built** capability in On Scene Security, Protection & Law Enforcement over the last year?

The NWPAERG supported the following training in the last 15 months.
* 6/12-16/23 – OTOA 2023 Training Conf. – Erie PD SWAT 8 Students
* 6/15/23 – AWR-148 Crisis Management for School Based Incidents: Partnering Rural Law Enforcement & Local School Systems – NWPAERG – 18 Students
* 6/20-22/23 – Explosive Breaching – Erie PD Bomb 3 Students, Erie Co. Sheriff Office 1 Student, & Millcreek Twp. PD 1 Student
* 7/12/23 – PER-374 Active Threats on Campuses: Protective Measures and Response – Crawford Co. DPS – 34 Students
* 9/25-29/23 – Law Enforcement Protective Operations – Erie PD SWAT 10 Students
* 10/17-19/23 – IABTI 2023 In-service Training Conf. – Erie PD Bomb 3 Students & Erie Co. Sheriff Office 1 Student
* 3/25-28/24 – Court Safety & Security Conference – Erie Co. Court System – 3 Students
* 6/9-14/24 – 2024 OTOA Training Conference – EPD Swat – 6 Students
The NWPAERG conducted a Region Logistics Staging Area – Full-Scale Exercise at Pennwest University of Pennsylvania on August 10, 2024.

- How has your Task Force **lost** capability in On Scene Security, Protection & Law Enforcement over the last year?

- How has your Task Force **sustained** capability in On Scene Security, Protection & Law Enforcement over the last year?

See above answer for "How has your Task Force built capability in On Scene Security, Protection & Law Enforcement over the last year?"

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the On Scene Security, Protection & Law Enforcement core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain On Scene Security, Protection & Law Enforcement efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to On Scene Security, Protection & Law Enforcement? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	
Exercise		X	

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the On Scene Security, Protection & Law Enforcement core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
4	4	3	1	4	3.2

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No _X__
    - If yes, what is it?

    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No _X__
    - If yes, what is it?

    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes _X__ No ____
    - If yes, what is it? Current equipment needs to be maintained and updated

    - How does your Task Force plan on closing that gap or sustaining?
    Use funds to maintain and update equipment.

- Have a gap in **Training**?   Yes __X__ No ____
  - If yes, what is it?
    - Public safety agencies need trained in Rescue Task Force training for active shootings.
    - The NWPAERG, in consultation with its Law Enforcement partners (Erie Police Dept., Millcreek Twp. Police Dept., & Erie Co. Sheriff Office, have identified several training areas that they need to complete.
      - Bomb Response, Interruption, and Investigation – Erie PD, Millcreek Twp. PD, and Erie Co. Sheriff Bomb Squads
      - Bomb Electronics
      - Hazardous Devices
      - Basic SWAT and Tactical Medicine for new team members
      - SWAT Operations and Management
  - How does your Task Force plan on closing that gap or sustaining?
    - The NWPAERG plans to support the following training in 2024 and 2025.
    - *2024*
      - Aug. 21-24 – 2024 Tactical Operations South Training Conference – Erie PD SWAT
      - Sept. 4-6 – Tactical Operations East 2024 Training Conference – Cambridge Springs PD & Warren Co. Sheriff Office
      - Sept. 25-27 – Alpha-Omega EOD Training – Erie PD Bomb, Erie Co. Sheriff Office, & Millcreek Twp. PD
      - Oct. 15-17 – 2024 International Assoc. of Bomb Technicians & Instructors In-Service Training Conference – Erie PD Bomb, Erie Co. Sheriff Office, & Millcreek Twp. PD
      - Sept. 29-10/ - Police Response to Active intruder Instructor – Warren PD
    - *2025*
      - June – Ohio Tactical Officer' 2025 Training Conf. – Erie PD SWAT
      - Oct. – International Assoc. of Bomb Technicians & Investigators 2025 Annual Training Erie PD Bomb, Erie Co. Sheriff Office, & Millcreek Twp. PD
      - Sept. – Alpha Omega EOD Training – Erie PD Bomb, Erie Co. Sheriff Office, & Millcreek Twp. PD
      - PA National Guard Shoot House – Erie PD SWAT
      - Advanced SWAT School – Erie PD SWAT

- Have a gap in **Exercise**?   Yes __X__ No ____
  - If yes, what is it?
    - The NWPAERG, in consultation with our Law Enforcement partners, has identified the need for regular exercises including the specific exercise; maritime active threat Table-Top, Drill, and/or Functional exercise.
  - How does your Task Force plan on closing that gap or sustaining?
    - The NWPAERG will support and/or conduct the following exercise(s) with law enforcement agencies in the Region in the next 18 – 36 months.

- ✓ *Maritime Active Threat – Land Based* – Functional Exercise – Erie Police Dept., Millcreek Twp. Police Dept., Erie Co. Sheriff Office, US Customs & Border Patrol, and US Coast Guard.
- ✓ *Maritime Active Threat – Water Based* – Functional Exercise – Erie Police Dept., US Customs & Border Patrol, US Coast Guard, Millcreek Twp. Police Dept., and Erie Co. Sheriff Office.

How high of a priority is closing the identified gaps or sustaining the On Scene Security, Protection & Law Enforcement core capability for your Task Force?
 It's an Intermediate Priority (Between 1-3 Years)

For the ON SCENE SECURITY, PROTECTION & LAW ENFORCEMENT core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Public Health, Healthcare & EMS :

Functional Areas: Clinical Laboratory Testing, Definitive Care, Emergency Medical Services, Health Assessments, Medical Countermeasures, Medical Surge, Public Health Interventions, Triage and Initial Stabilization

- How has your Task Force **built** capability in Public Health, Healthcare & EMS over the last year?

Emergency medical supplies in the form of trauma kits and first aide kits were purchased and supplied to most government building security and first responders.

- How has your Task Force **lost** capability in Public Health, Healthcare & EMS over the last year?

The NWPAERG remains unable to conduct any training or exercise for this capability in the last 12 months due to low enrollment or participation.

- How has your Task Force **sustained** capability in Public Health, Healthcare & EMS over the last year?

NWPAERG partners with the Northern Tier Healthcare Coalition on this core capability.

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Public Health, Healthcare & EMS core capability.
  We Lost Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Public Health, Healthcare & EMS efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Public Health, Healthcare & EMS:? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment	X		
Training	X		
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Public Health, Healthcare & EMS core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
4	4	4	4	4	4

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No __X_
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes __X_ No ____
  - If yes, what is it? Regional PEMA purchase P25 radios cannot communicate with Northern Tier P25 radios.

  - How does your Task Force plan on closing that gap or sustaining?

State radio office has been working on this for several years with no success.

- Have a gap in **Training**?   Yes _X__ No ____
  - If yes, what is it?
    - The NW PA ERG needs training in POD Management, Pandemic & Biological Preparation, Isolation, Quarantine Processes, and Pandemic Management.
  - How does your Task Force plan on closing that gap or sustaining?
    - The NWPAERG in cooperation with the Northern Tier Healthcare Coalition will attempt to conduct the following training in the 12 – 30 months.
      - ✓ *MGT-319 Medical Countermeasures: Points of Dispensing (POD): Planning and Response*
      - ✓ *MGT-341 Disaster Preparedness for Healthcare Organizations within the Community Infrastructure*
      - ✓ *MGT-409 Community Healthcare Planning and Response to Disasters*
      - ✓ *MGT-433 Isolation and Quarantine for Rural Communities*
      - ✓ *PER-220 Emergency Response to Domestic Biological Incidents*
    - The NWPAERG is also exploring the possibility of providing the following training in the next 18 – 36 months for our Public Health, Healthcare & Emergency Medical Services partners.
      - ✓ *HSEEP course for Long Term Care Facilities (LTC)*.
      - ✓ *Mass Care Incidents & Chemical Casualty* courses provided by CDP.
      - ✓ *Healthcare Coalition Response Leadership Response (HCRL)* course at CDP.
      - ✓ *Tactical Medical Course with Fire and EMS Personnel*.
    - The NWPAERG to attempt to conduct training on the Regional MCI Plan.
    - The NWPAERG would like to support Healthcare in conducting the *MGT-409 Supporting Healthcare in Disasters: A Community Approach* course (16 hours) in the next 18 – 36 months.

- Have a gap in **Exercise**?   Yes _X__ No ____
  - If yes, what is it?
    - The NWPAERG has never exercised the capability to manage a mass fatality incident.

- How does your Task Force plan on closing that gap or sustaining?
  - The NWPAERG will attempt to conduct a Mass Fatality Incident Table-Top exercise in the next 18 – 30 months.

How high of a priority is closing the identified gaps or sustaining the Public Health, Healthcare & EMS core capability for your Task Force?
 It's an Intermediate Priority (Between 1-3 Years)

For the PUBLIC HEALTH, HEALTHCARE & EMS core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Economic Recovery :

Functional Areas: Business/Economic Continuity Planning, Developing Recovery Objectives, Developing the Workforce, Disseminating Information, Economic Impact Assessments, Incentivizing Entrepreneurial and Business Development, Management Planning, Reopening Businesses

- How has your Task Force **built** capability in Economic Recovery over the last year?

- How has your Task Force **lost** capability in Economic Recovery over the last year?

- How has your Task Force **sustained** capability in Economic Recovery over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Economic Recovery core capability.
  This is Not a Task Force Responsibility

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Economic Recovery efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Economic Recovery? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning			
Organization			
Equipment			
Training			
Exercise			

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Economic Recovery core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No ____
    - If yes, what is it?

    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No ____
    - If yes, what is it?

    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes ____ No ____
    - If yes, what is it?

    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?   Yes ____ No ____
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Exercise**?   Yes ____ No ____
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

How high of a priority is closing the identified gaps or sustaining the Economic Recovery core capability for your Task Force?
It's Not a Task Force Priority

For the ECONOMIC RECOVERY core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Health & Social Services :

Functional Areas: Behavioral Health, Determining Health and Social Needs, Ensuring Access, Environmental Health, Food Safety, Health Assessment, Healthcare Facilities and Coalitions, Medical Products and Services, Public Awareness, Public Health Measures, Response and Recovery Worker Health, School Impacts, Social Services

- How has your Task Force **built** capability in Health & Social Services over the last year?

- How has your Task Force **lost** capability in Health & Social Services over the last year?

- How has your Task Force **sustained** capability in Health & Social Services over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Health & Social Services core capability.
  We Sustained Capability

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Health & Social Services efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Health & Social Services? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning		X	
Organization		X	
Equipment		X	
Training		X	
Exercise	X		

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Health & Social Services core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average
3	3	3	5	5	3.8

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes __X__ No ____
   - If yes, what is it?
      - The Region lacks training in the following areas.
         - ✓ Points of Distribution Management
         - ✓ Isolation and Quarantine Processes and Management
         - ✓ Biological and Pandemic Preparation
   - How does your Task Force plan on closing that gap or sustaining?
      - The NWPAERG, in cooperation with the Northern Tier Healthcare Coalition, will attempt to conduct the following training in the next 12 – 30 months to address shortfalls and gaps in preparing the Regions healthcare organizations, emergency medical responders, other emergency responders, and county/ municipal officials for a future biological or pandemic emergency or disaster.
         - ✓ *PER-220 Emergency Response to Domestic Biological Incidents*
         - ✓ *MGT-319 Medical Countermeasures: Points of Dispensing (POD): Planning and Response*
         - ✓ *MGT-341 Disaster Preparedness for Healthcare Organizations within the Community Infrastructure*
         - ✓ *MGT-409 Community Healthcare Planning and Response to Disasters*
         - ✓ *MGT-433 Isolation and Quarantine for Rural Communities*

- Have a gap in **Organization**?　　　　　　　　　　　　　　　　　　　　Yes ____ No _X__
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?　　　　　　　　　　　　　　　　　　　　　Yes ____ No __X_
  - If yes, what is it?

  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?　　　　　　　　　　　　　　　　　　　　　Yes _X__ No ____
  - If yes, what is it?
    - ➢ The Region lacks training in the following areas.
      - ✓ Points of Distribution Management
      - ✓ Isolation and Quarantine Processes and Management
      - ✓ Biological and pandemic preparation
  - How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG, in cooperation with the Northern Tier Healthcare Coalition, will attempt to conduct the following training in the next 12 – 30 months to address shortfalls and gaps in preparing the Regions healthcare organizations, emergency medical responders, other emergency responders, and county/ municipal officials for a future biological or pandemic emergency or disaster.
      - ✓ *PER-220 Emergency Response to Domestic Biological Incidents*
      - ✓ *MGT-319 Medical Countermeasures: Points of Dispensing (POD): Planning and Response*
      - ✓ *MGT-341 Disaster Preparedness for Healthcare Organizations within the Community Infrastructure*
      - ✓ *MGT-409 Community Healthcare Planning and Response to Disasters*
      - ✓ *MGT-433 Isolation and Quarantine for Rural Communities*

- Have a gap in **Exercise**?　　　　　　　　　　　　　　　　　　　　　Yes _X__ No ____
  - If yes, what is it?
    - ➢ The NWPAERG has never exercised this capability.
  - How does your Task Force plan on closing that gap or sustaining?
    - ➢ The NWPAERG will work with the Northern Tier Healthcare Coalition and attempt to conduct a Table-Top exercise for this capability.

How high of a priority is closing the identified gaps or sustaining the Health & Social Services core capability for your Task Force?

It's an Intermediate Priority (Between 1-3 Years)

For the HEALTH & SOCIAL SERVICES core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication? _____ Yes _____ No.

Core Capability: Housing:

Functional Areas: Addressing Housing Shortages, Housing Accessibility, Housing Affordability, Housing Assessments, Reconstruction of Destroyed Housing, Rehabilitation of Damaged Housing, Transition from Interim to Permanent/Long-Term Housing

- How has your Task Force **built** capability in Housing over the last year?

- How has your Task Force **lost** capability in Housing over the last year?

- How has your Task Force **sustained** capability in Housing over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Housing core capability.
  This is Not a Task Force Responsibility

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Housing efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Housing? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning			
Organization			
Equipment			
Training			
Exercise			

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Housing core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No ____
    - If yes, what is it?
    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No ____
    - If yes, what is it?
    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes ____ No ____
    - If yes, what is it?
    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?   Yes ____ No ____
    - If yes, what is it?
    - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Exercise**?   Yes ____ No ____
    - If yes, what is it?
    - How does your Task Force plan on closing that gap or sustaining?

How high of a priority is closing the identified gaps or sustaining the Housing core capability for your Task Force?
It's Not a Task Force Priority

For the HOUSING core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Core Capability: Natural and Cultural Resources :

Functional Areas: Damage Assessment, Environmental Preservation and Restoration, Historic Preservation

- How has your Task Force **built** capability in Natural & Cultural Resources over the last year?

- How has your Task Force **lost** capability in Natural & Cultural Resources over the last year?

- How has your Task Force **sustained** capability in Natural & Cultural Resources over the last year?

- Taking into account all of the above actions over the past year, how would you describe the net change in the Task Force's ability to perform the Natural & Cultural Resources core capability.
  This is Not a Task Force Responsibility

- Identify how mutual aid agreements (if any are in place) have helped your ability to build and sustain Natural & Cultural Resources efforts within your Task Force?

In which POETE areas have you lost, sustained, or built capability with regards to Natural & Cultural Resources? (place an "x" in the box(es) below)

Area	Lost	Sustained	Built
Planning			
Organization			
Equipment			
Training			
Exercise			

Using Appendix A, "POETE Gap Rating Scale Rubric", please enter 1-5 in each box to indicate your Task Force's preparedness level for each of the POETE elements for the Natural & Cultural Resources core capability. (To calculate the average, right click in the box and select "Update Field")

Planning	Organization	Equipment	Training	Exercise	Average

In thinking about the capability target (above) for the Operational Coordination core capability, and more broadly about updating your Task Force's SOG's, administrative documents, etc., does your Task Force:

- Have a gap in **Planning**?   Yes ____ No ____
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Organization**?   Yes ____ No ____
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Equipment**?   Yes ____ No ____
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Training**?   Yes ____ No ____
  - If yes, what is it?
  - How does your Task Force plan on closing that gap or sustaining?

- Have a gap in **Exercise**?   Yes _____ No _____
    - If yes, what is it?
    - How does your Task Force plan on closing that gap or sustaining?

How high of a priority is closing the identified gaps or sustaining the Natural & Cultural Resources core capability for your Task Force?
 It's Not a Task Force Priority

For the NATURAL & CULTURAL RESOURCES core capability, please describe how the capabilities built or sustained with FEMA preparedness and mitigation grants were used in a real-world incident over the past year (if applicable):

Should this real-world incident be included in your Return on Investment (ROI) publication?   _____ Yes _____ No.

Appendix A: POETE Gap Rating Scale Rubric

POETE Gap Rating Scale Rubric					
	Planning	Organization	Equipment	Training	Exercises
1	There is a plan that covers the functional areas associated with this target and it has been exercised. Exercises and real-world events are regularly used to inform improvements.	The whole community is regularly engaged in the planning, training, and exercises relevant to this target.	The community has redundant equipment and/or supply systems to allow for almost complete continued service during disaster conditions.	The community has a robust training program for both new and experienced staff and intends to expand training to other staff or local partners.	The community conducts exercises that test all target capabilities and includes internal and external stakeholders, while identifying improvement areas.
2	There is a plan that covers the necessary functional areas associated with this target and there is a plan to exercise it, or it has already been exercised.	External stakeholders have been engaged in workshops and/or planning mechanisms for this target.	The community has redundant equipment and/or supply systems to allow for partial continued service during disaster conditions.	The community has one or more staff trained at an advanced level, and intends to provide advanced training to additional staff.	The community has conducted multiple exercises or participated in exercises that tested capabilities associated with this target.
3	There is a plan that covers the necessary functional areas associated with this target.	There is organizational support and a plan to engage with stakeholders in support of this target.	The community has equipment and/or supplies to conduct or implement capabilities associated with this target and training on how to maintain the equipment.	The community has some staff trained in the functional areas associated with this target and has a plan to train additional staff.	The community has exercised or participated in a larger exercise that tested the capabilities associated with this target.
4	There is a plan, but it does not cover all necessary functional areas associated with this target.	There is some organizational support for this target, but staffing levels are insufficient.	The community has the minimum amount of equipment and/or supplies needed to conduct or implement capabilities associated with this target.	The community has a plan for new or existing staff to receive baseline training in the functional areas associated with this target.	The community has conducted limited exercises or participated in a basic exercise that tested their capabilities associated with target.
5	The community does not have a plan associated with this target or a draft plan is in development.	There is little to no organizational support for this target.	The community does not have the necessary equipment and/or supplies to conduct or implement capabilities associated with this target.	The community does not have sufficient baseline training in the functional areas associated with this target.	The community has not sufficiently exercised or participated in exercises designed to test capabilities associated with this target.

Smaller Gap

Larger Gap

Federal Emergency Management Agency

Appendix B: National Priority Areas and Enduring Needs

Core Capability	National Priority Areas						Enduring Needs			
	Enhancing the protection of soft targets/crowded places	Enhancing information and intelligence sharing and analysis	Combating domestic violent extremism	Enhancing cybersecurity	Enhancing community preparedness and resilience	Enhancing election security	Planning	Training and Awareness	Equipment and Capital Projects	Exercises
Planning		X	X	X	X	X	X			
Public Information & Warning	X	X	X	X	X			X		
Operational Coordination	X	X	X	X		X	X	X		X
Forensics & Attribution										
Intelligence & Information Sharing	X	X	X	X	X	X				
Interdiction & Disruption	X	X	X						X	
Screening, Search & Detection	X			X					X	
Access Control & Identity Verification	X			X					X	
Cybersecurity				X		X				
Physical Protective Measures	X								X	
Risk Management for Protection Programs & Activities	X	X	X	X	X		X			
Supply Chain Integrity & Security				X						
Community Resilience					X	X	X	X		X
Long-Term Vulnerability Reduction				X	X	X		X	X	X
Risk & Disaster Resilience Assessment					X		X			
Threats & Hazards Identification							X			
Critical Transportation										
Environmental Response/Health & Safety										
Fatality Management Services										
Fire Suppression & Management										
Logistics and Supply Chain Management										
Mass Care Services					X					
Mass Search and Rescue Operations										
On Scene Security, Protection & Law Enforcement										
Operational Communications				X					X	X
Public Health, Healthcare & EMS										
Situational Assessment				X	X		X			
Infrastucture Systems				X	X				X	
Econimic Recovery										
Health & Social Services										
Housing										
Natural and Cultural Resources										

Appendix C: Functional Areas

Planning

- Continuity Planning
- Evaluating and Updating Plans
- Incorporating Risk Analyses
- Integrating Different Plans
- Operational Planning
- Pre-Incident Planning
- Strategic Planning
- Whole Community Involvement and Coordination
- Including Individuals with Disabilities or Access/Functional Need

Public Information and Warning

- Delivering Actionable Guidance
- Delivering Alerts and Warnings
- New Communications Tools and Technologies
- Protecting Sensitive Information
- Public Awareness Campaigns
- Traditional Communications Mechanisms
- Delivering Culturally and Linguistically Appropriate Messaging
- Developing Standard Operating Procedures for Public Information, Inclusiveness of the Entire Public

Operational Coordination

- Allocating and Mobilizing Resources
- Command/Control/Coordination
- Determining Priorities/Objectives/Strategies
- EOC Management
- Ensuring Information Flow
- Ensuring Unity of Effort
- Establishing a Common Operating Picture
- Establishing Lines of Communication
- Establishing Roles and Responsibilities
- NIMS/ICS Compliance
- Stakeholder Engagement
- Ensuring Continuity of Government and Essential Services

Intelligence & Information Sharing

- Analysis of Intelligence and Information
- Continuous Threat Assessment
- Developing Reports and Products
- Disseminating Intelligence and Information
- Establishing Intelligence and Information Requirements
- Exploiting and Processing Information, Feedback and Evaluation
- Gathering Intelligence
- Monitoring Information
- Safeguarding Sensitive Information

Interdiction & Disruption

- Anti-Terrorism Operations
- Border Security
- CBRNE Detection
- CBRNE Render Safe
- Deterrent Law Enforcement Presence
- Disease Prevention
- Financial Disruption
- Interdicting Cargo/Conveyances/Persons
- Preventing Acquisition of CBRNE
- Tactical Law-Enforcement Operations
- Tracking and Targeting Terrorists and their Weapons
- Wide-area Search and Detection

Screening, Search & Detection

- Bio surveillance
- Chemical and Biological Detection
- Electronic Search
- Explosives Detection
- Laboratory Testing
- Locating Terrorists
- Physical Investigation
- Promoting an Observant Nation
- Radiological and Nuclear Detection
- Screening
- Wide-Area Search

Access Control & Identity Verification

- Controlling Cyber Access
- Controlling Physical Access
- Verifying Identity

Cybersecurity

- Continuity of Operations for Cyber Systems
- Controlling Electronic Access
- Detecting Malicious Activity
- End-User Awareness
- Guidelines/Regulations/Standards
- Investigating Malicious Actors
- Protective Measures
- Securing CIKR and Supervisory Control and Data Acquisition Systems
- Sharing Threat Information
- Technical Countermeasures

Physical Protective Measures

- Biosecurity
- Border Protection
- Identifying and Prioritizing Assets to Protect
- Physical Security Measures
- Site-Specific and Process-Specific Risk Assessments

Risk Management for Protection Programs & Activities

- Analysis Tools
- Data Collection
- Incorporating Risk Assessments in Exercise Design
- Risk Assessment
- Risk Communication
- Risk Management Planning

Supply Chain Integrity & Security

- Analysis of Supply Chain Dependencies
- Implementing Countermeasures
- Implementing Physical Protection
- Integrating Security Processes
- Verification and Detection

Community Resilience

- Broadening the Use of Insurance
- Collaborative Planning and Decision-Making
- Communication and Outreach
- Education and Skill Building
- Partnership Building
- Understanding the Community

Long-Term Vulnerability Reduction

- Adopting Vulnerability Reduction Standards and Building Codes
- Developing Neighborhood Civic Organizations
- Incorporating Mitigation Measures into Construction and Development
- Individual and Family Preparedness

Risk & Disaster Resilience Assessment

- Education and Training
- Modeling and Analysis
- Obtaining and Sharing Data

Threats & Hazards Identification

- Data Collection and Sharing
- Estimating Frequency and Magnitude
- Modeling and Analysis
- Stakeholder Collaboration/Coordination

Mass Care Services

- Ensuring Access
- Family Reunification
- Feeding, Hydration
- Pets
- Relocation Assistance
- Resource Distribution
- Sheltering

Operational Communications

- Data Communications
- Interoperable Communications Between Responders
- Re-Establishing Communications Infrastructure
- Re-Establishing Critical Information Networks
- Voice Communications
- Communication Between Responders and the Affected Population

Situational Assessment

- Analyzing Information
- Assessing Hazard Impacts
- Delivering Situation Reports
- Stakeholder Engagement
- Tracking Response Activities

Infrastructure Systems

- Communications Systems
- Dams and Flood Control
- Food Production and Delivery
- Government Facilities
- Heating Fuel Provision
- Hospitals
- Infrastructure Site Assessments
- Power Restoration
- Public Recreation Facilities
- Public Safety Facilities
- Sanitation
- Transportation Infrastructure
- Water Treatment and Provision

Forensics & Attribution

- Assessing Terrorist Capabilities
- Attribution Assessments
- Biometrics Analysis
- CBRNE Material Analysis
- Crime Scene Preservation and Exploitation
- Digital Media and Network Exploitation
- Evidence Collection
- Forensic Analysis
- Terrorist Investigations

Critical Transportation

- Airspace Management
- Debris Removal
- Delivery of Response Assets
- Establishing Access
- Evacuation
- Reentering Affected Area
- Transportation Safety and Condition Assessments

Environmental Response/Health & Safety

- Debris Removal
- Decontamination
- Environmental Impact Analysis
- Hazardous Material Clean-Up
- Health and Safety Monitoring and Assessment
- Predictive Modeling
- Responder Safety
- Survivor Safety and Assistance

Fatality Management Services

- Bereavement Counseling
- Body Recovery
- Family Reunification
- Mortuary Services
- Victim Identification

Fire Management & Suppression

- Extended Attack Firefighting
- Initial Attack Firefighting
- Specialized Firefighting
- Structural Firefighting
- Wildland Firefighting

Logistics and Supply Chain Management

- Access to Community Staples
- Donation Management
- Emergency Power Provision
- Fuel Support
- Private Resources
- Resource Delivery
- Resource Management
- Resource Tracking
- Supply Chain Restoration
- Volunteer Management

Mass Search and Rescue Operations

- Community-Based Search and Rescue Support
- Rescue Operations
- Search Operations
- Specialized Operations
- Synchronizing Operations

On Scene Security, Protection & Law Enforcement

- Law Enforcement
- Protecting Response Personnel
- Securing Disaster Areas

Public Health, Healthcare & EMS

- Clinical Laboratory Testing
- Definitive Care
- Emergency Medical Services
- Health Assessments
- Medical Countermeasures
- Medical Surge
- Public Health Interventions
- Triage and Initial Stabilization

Economic Recovery

- Business/Economic Continuity Planning
- Developing Recovery Objectives
- Developing the Workforce
- Disseminating Information
- Economic Impact Assessments
- Incentivizing Entrepreneurial and Business Development
- Management Planning
- Reopening Businesses

Health & Social Services

- Behavioral Health
- Determining Health and Social Needs
- Ensuring Access
- Environmental Health
- Food Safety
- Health Assessment
- Healthcare Facilities and Coalitions
- Medical Products and Services
- Public Awareness
- Public Health Measures
- Response and Recovery Worker Health
- School Impacts, Social Services

Housing

- Addressing Housing Shortages
- Housing Accessibility
- Housing Affordability
- Housing Assessments
- Reconstruction of Destroyed Housing
- Rehabilitation of Damaged Housing
- Transition from Interim to Permanent/Long-Term Housing

Natural & Cultural Resources

- Damage Assessment
- Environmental Preservation and Restoration
- Historic Preservation

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